

Form 990

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2014 calendar year, or tax year beginning OCT 1, 2014 and ending SEP 30, 2015

B Check if applicable: C Name of organization: PAN AMERICAN DEVELOPMENT FOUNDATION
D Employer identification number: 52-6054268
E Telephone number: 202-458-3969
G Gross receipts: 91,473,674.
H(a) Is this a group return for subordinates? No
H(b) Are all subordinates included? No
I Tax-exempt status: 501(c)(3)
J Website: WWW.PADF.ORG
K Form of organization: Corporation
L Year of formation: 1962
M State of legal domicile: DC

Part I Summary
1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.
2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.
3 Number of voting members of the governing body: 19
4 Number of independent voting members of the governing body: 19
5 Total number of individuals employed in calendar year 2014: 60
6 Total number of volunteers: 19
7a Total unrelated business revenue: 0
7b Net unrelated business taxable income: 0
8 Contributions and grants: 89,230,305 (Prior Year) / 91,356,494 (Current Year)
9 Program service revenue: 163,394 / 143,405
10 Investment income: 30,189 / -26,225
11 Other revenue: 400,982 / 0
12 Total revenue: 89,824,870 / 91,473,674
13 Grants and similar amounts paid: 49,675,678 / 50,667,909
14 Benefits paid to or for members: 0 / 0
15 Salaries, other compensation, employee benefits: 10,977,721 / 10,855,404
16a Professional fundraising fees: 0 / 0
16b Total fundraising expenses: 670,602
17 Other expenses: 28,960,508 / 25,296,212
18 Total expenses: 89,613,907 / 86,819,525
19 Revenue less expenses: 210,963 / 4,654,149
20 Total assets: 43,959,576 (Beginning of Current Year) / 32,728,106 (End of Year)
21 Total liabilities: 36,973,619 / 27,102,841
22 Net assets or fund balances: 6,985,957 / 5,625,265

Part II Signature Block
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.
Sign Here: JOHN SANBRAILO, EXECUTIVE DIRECTOR, Date: 05/12/16
Print/Type preparer's name: JOHN SANBRAILO, EXECUTIVE DIRECTOR
Preparer's name: GELMAN, ROSENBERG & FREEDMAN, Date: 05/12/16
Firm's address: 4550 MONTGOMERY AVE SUITE 650N, BETHESDA, MD 20814-2930
Firm's EIN: 52-1392008
Phone no.: (301) 951-9090

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [] No
432001 11-07-14 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2014)

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

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A For the 2014 calendar year, or tax year beginning **OCT 1, 2014** and ending **SEP 30, 2015**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization PAN AMERICAN DEVELOPMENT FOUNDATION		D Employer identification number 52-6054268
	Doing business as		E Telephone number 202-458-3969
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	G Gross receipts \$ 91,473,674.
	1889 F STREET NW 2ND FLOOR		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)
City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20006		H(c) Group exemption number	
F Name and address of principal officer: JOHN SANBRAILO SAME AS C ABOVE		L Year of formation: 1962 M State of legal domicile: DC	
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: WWW.PADF.ORG			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other			

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: SEE PART III, LINE 1.			
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	3	Number of voting members of the governing body (Part VI, line 1a) 19		
	4	Number of independent voting members of the governing body (Part VI, line 1b) 19		
	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a) 60		
	6	Total number of volunteers (estimate if necessary) 19		
	7a	Total unrelated business revenue from Part VIII, column (C), line 12 0.		
7b	Net unrelated business taxable income from Form 990-T, line 34 0.			
Revenue	8	Contributions and grants (Part VIII, line 1h) 89,230,305.	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g) 163,394.	89,230,305.	91,356,494.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d) 30,189.	163,394.	143,405.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 400,982.	30,189.	-26,225.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 89,824,870.	400,982.	0.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3) 49,675,678.	89,824,870.	91,473,674.
	14	Benefits paid to or for members (Part IX, column (A), line 4) 0.	49,675,678.	50,667,909.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 10,977,721.	0.	0.
	16a	Professional fundraising fees (Part IX, column (A), line 11e) 0.	10,977,721.	10,855,404.
	b	Total fundraising expenses (Part IX, column (D), line 25) 670,602.	0.	0.
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 28,960,508.	670,602.	25,296,212.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 89,613,907.	28,960,508.	25,296,212.
Net Assets or Fund Balances	19	Revenue less expenses. Subtract line 18 from line 12 210,963.	89,613,907.	86,819,525.
	20	Total assets (Part X, line 16) 43,959,576.	210,963.	4,654,149.
	21	Total liabilities (Part X, line 26) 36,973,619.	43,959,576.	32,728,106.
22	Net assets or fund balances. Subtract line 21 from line 20 6,985,957.	36,973,619.	27,102,841.	
			6,985,957.	5,625,265.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date
	JOHN SANBRAILO, EXECUTIVE DIRECTOR		
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date
	Firm's name GELMAN, ROSENBERG & FREEDMAN		Check if self-employed <input type="checkbox"/> PTIN
Firm's address 4550 MONTGOMERY AVE SUITE 650N BETHESDA, MD 20814-2930		Firm's EIN 52-1392008	Phone no. (301) 951-9090

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE PAN AMERICAN DEVELOPMENT FOUNDATION BRINGS TOGETHER MANY STAKEHOLDERS TO IMPROVE LIVELIHOODS, EMPOWER COMMUNITIES, STRENGTHEN CIVIL SOCIETY, SUPPORT HUMAN RIGHTS, PROTECT THE ENVIRONMENT, AND RESPOND TO NATURAL DISASTERS IN LATIN AMERICA AND THE CARIBBEAN.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 40,899,614. including grants of \$ 28,706,107.) (Revenue \$ 143,405.) CREATING ECONOMIC OPPORTUNITIES: PADF BELIEVES THAT PROVIDING ACCESS TO THE RIGHT OPPORTUNITIES IS CRUCIAL IN HELPING COMMUNITIES THRIVE, ESPECIALLY THOSE WHO FACE ECONOMIC DISPARITY, CIVIL CONFLICT, AND RACIAL OR ETHNIC PREJUDICES. THEREFORE, WE FOCUS ON CREATING JOBS FOR VULNERABLE INDIVIDUALS AND FAMILIES, DEVELOPING SUCCESSFUL SMALL BUSINESSES, SUPPORTING RURAL DEVELOPMENT AND WORKFORCE DEVELOPMENT, CONSERVING NATURAL RESOURCES, AND IMPROVING COMMUNITY INFRASTRUCTURE-ALL OF WHICH CAN IMPROVE COMMUNITIES' LIVES AND INCREASE PROSPERITY. WE ALSO ENCOURAGE COOPERATION BETWEEN NATIONS IN AREAS WHERE THEY HAVE UNIQUE EXPERTISE AND WORK WITH PRIVATE SECTOR COMPANIES WHO WANT TO INVEST SOCIALLY THROUGH INNOVATIVE MODELS THAT CREATE SUSTAINABLE CHANGE.

4b (Code:) (Expenses \$ 32,817,199. including grants of \$ 19,481,254.) (Revenue \$) PROMOTING SOCIAL PROGRESS: PROVIDING THE TOOLS, TECHNOLOGIES AND METHODS THAT ENABLE COMMUNITIES TO BECOME STRONG AND DYNAMIC TO CREATE A PLATFORM ON WHICH HUMAN DEVELOPMENT AND SOCIAL PROGRESS CAN HAPPEN. BECAUSE WE BELIEVE THAT LOCAL PARTICIPATION IS KEY, WE WORK CLOSELY WITH COMMUNITIES TO IDENTIFY THEIR MOST IMPORTANT PRIORITIES, THEN WE COLLABORATE IN IMPLEMENTING THOSE IDEAS. WE ALSO INTEGRATE PUBLIC AND PRIVATE SECTOR PARTNERS AND DIASPORA GROUPS TO ADDRESS YOUTH-RELATED ISSUES, EDUCATION, HEALTH, INFRASTRUCTURE, COMMUNITY DEVELOPMENT AND OTHER PRIORITY NEEDS IN IMPOVERISHED AREAS.

4c (Code:) (Expenses \$ 5,987,776. including grants of \$ 2,480,548.) (Revenue \$) STRENGTHENING COMMUNITIES AND CIVIL SOCIETY: TO FOSTER RESILIENT COMMUNITIES AND ENGAGED SOCIETIES, PADF PARTNERS WITH CIVIL SOCIETY ORGANIZATIONS TO STRENGTHEN THEIR CAPACITY TO BETTER RESPOND TO COMMUNITY NEEDS. WE BELIEVE THAT ADDRESSING COMMUNITY NEEDS AND INCREASING CITIZEN PARTICIPATION IN CIVIC MATTERS ARE FUNDAMENTAL FOR A HEALTHY DEMOCRACY. IN THE PAST YEAR, CIVIL SOCIETY PROGRAMMING REACHED 242,000 INDIVIDUALS THROUGH PROGRAMS THAT FOSTER DEMOCRATIC PRACTICES, HUMAN AND CIVIL RIGHTS, MEDIA FREEDOM AND RELIGIOUS TOLERANCE. WE HAVE ALSO WORKED THROUGHOUT THE AMERICAS TO PROMOTE GREATER SOCIAL AND WORKFORCE INCLUSION FOR VULNERABLE AND EXCLUDED GROUPS SO THEY CAN ACHIEVE DIGNITY AND GREATER SELF-RELIANCE.

4d Other program services (Describe in Schedule O.) (Expenses \$ 780,747. including grants of \$) (Revenue \$)

4e Total program service expenses 80,485,336.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a Did the organization maintain an office, employees, or agents outside of the United States?	X	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	X	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

		Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24b			
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24c			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
24d			
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
25b			X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
28a			X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
28b			X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		X
28c			X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
35b			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <i>Note.</i> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
3b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	X	
	b If "Yes," enter the name of the foreign country: SEE SCHEDULE O See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
7a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
7d	If "Yes," indicate the number of Forms 8282 filed during the year		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? N/A		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the sponsoring organization make any taxable distributions under section 4966? N/A		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A		
10	Section 501(c)(7) organizations. Enter:		
10a	Initiation fees and capital contributions included on Part VIII, line 12 N/A		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter:		
11a	Gross income from members or shareholders N/A		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? N/A <i>Note.</i> See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
13c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
	1a	19	
b	Enter the number of voting members included in line 1a, above, who are independent		
	1b	19	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a		X
b		
10b		
11a	X	
b		
11a		
12a	X	
b	X	
12b	X	
c	X	
12c	X	
13	X	
14	X	
15		
a	X	
15a	X	
b		X
15b		X
16a		X
b		
16b		

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed **AR, CA, FL, NJ, NY, MD, TX, VA**
- 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records: **KRISTAN BECK - 202-458-3969**
1889 F STREET NW 2ND FLOOR, WASHINGTON, DC 20006

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JOSE MIGUEL INSULZA CHAIRMAN	1.00			X			0.	0.	0.	
(2) ALBERT R. RAMDIN VICE CHAIRMAN	1.00			X			0.	0.	0.	
(3) RUTH ESPEY-ROMERO PRESIDENT	1.00	X		X			0.	0.	0.	
(4) CARLOS MARINO GARCIA 1ST VICE PRESIDENT	1.00	X		X			0.	0.	0.	
(5) GLADYS COUPET 2ND VICE PRESIDENT & TREASURER	1.00	X		X			0.	0.	0.	
(6) EDOUARD BAUSSAN 2ND VICE PRESIDENT	1.00	X		X			0.	0.	0.	
(7) PRECIOUS MUCHISON GITTENS SECRETARY & GENERAL COUNSEL	1.00	X		X			0.	0.	0.	
(8) PHILIPPE R. ARMAND TRUSTEE	1.00	X					0.	0.	0.	
(9) KATHLEEN C. BARCLAY TRUSTEE	1.00	X					0.	0.	0.	
(10) WILLIAM D. GAMBREL TRUSTEE	1.00	X					0.	0.	0.	
(11) J. NICHOLAS GALT TRUSTEE	1.00	X					0.	0.	0.	
(12) FRANK D. GOMEZ TRUSTEE	1.00	X					0.	0.	0.	
(13) DAVID L. HUNT TRUSTEE	1.00	X					0.	0.	0.	
(14) PHILIP KELLIHER TRUSTEE	1.00	X					0.	0.	0.	
(15) GRAIG KELLY TRUSTEE	1.00	X					0.	0.	0.	
(16) PAUL G. KNOLLMAIER TRUSTEE	1.00	X					0.	0.	0.	
(17) ROBERT M. MCGEE TRUSTEE	1.00	X					0.	0.	0.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) ARMANDO R. PEREZ TRUSTEE	1.00	X					0.	0.	0.	
(19) MICHAEL RONAN TRUSTEE	1.00	X					0.	0.	0.	
(20) LUIS A. UBUNAS TRUSTEE	1.00	X					0.	0.	0.	
(21) ALEXANDER VALDERRAMA TRUSTEE	1.00	X					0.	0.	0.	
(22) JOHN SANBRAILLO EXECUTIVE DIRECTOR	40.00			X			229,493.	0.	40,191.	
(23) JUDITH HERMANSON OGLIVIE DEP EXEC DIRECTOR & COO(THRU 8/15)	40.00			X			189,819.	0.	21,739.	
(24) KRISTAN BECK SENIOR DIRECTOR OF FINANCE & ADMIN.	40.00			X			162,703.	0.	36,135.	
(25) NADIA CHERROUK COUNTRY DIRECTOR	40.00					X	221,358.	0.	50,393.	
(26) CARLO ARZE COUNTRY DIRECTOR	40.00					X	141,933.	0.	38,720.	
1b Sub-total							945,306.	0.	187,178.	
c Total from continuation sheets to Part VII, Section A							415,196.	0.	57,810.	
d Total (add lines 1b and 1c)							1,360,502.	0.	244,988.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **12**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
EAGLE TECH CORP., 7405 ALBAN STATION CT, SUITE 220, SPRINGFIELD, VA 22150	IT SERVICES	287,659.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **1**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) SORAYA OSORIO COUNTRY DIRECTOR	40.00					X		182,722.	0.	27,276.
(28) CATERINA VALERO SENIOR PROGRAM DIRECTOR	40.00					X		117,426.	0.	21,330.
(29) FAROOK DOOMUN (THROUGH 8/14) DIRECTOR OF FINANCE IN HAITI	40.00					X		115,048.	0.	9,204.
Total to Part VII, Section A, line 1c								415,196.		57,810.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d				
	e Government grants (contributions)	1e 86,867,697.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f 4,488,797.				
	g Noncash contributions included in lines 1a-1f \$	5,943,085.				
	h Total. Add lines 1a-1f		91,356,494.			
Program Service Revenue	2 a SHIPPING REIMBURSABLES	Business Code 900099	143,405.	143,405.		
	b					
	c					
	d					
	e					
	f All other program service revenue					
	g Total. Add lines 2a-2f		143,405.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		-26,225.		-26,225.	
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
	6 a Gross rents	(i) Real				
		(ii) Personal				
		b Less: rental expenses				
		c Rental income or (loss)				
	d Net rental income or (loss)					
	7 a Gross amount from sales of assets other than inventory	(i) Securities				
		(ii) Other				
		b Less: cost or other basis and sales expenses				
		c Gain or (loss)				
	d Net gain or (loss)					
	8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a				
		b Less: direct expenses				
c Net income or (loss) from fundraising events						
9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses					
	c Net income or (loss) from gaming activities					
10 a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b				
	c Net income or (loss) from sales of inventory					
Miscellaneous Revenue		Business Code				
11 a						
	b					
	c					
	d All other revenue					
e Total. Add lines 11a-11d						
12 Total revenue. See instructions.		91,473,674.	143,405.	0.	-26,225.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	50,667,909.	50,667,909.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	696,815.		696,815.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	8,046,043.	5,209,227.	2,501,001.	335,815.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	289,968.	212,467.	44,868.	32,633.
9 Other employee benefits	1,533,420.	977,886.	405,342.	150,192.
10 Payroll taxes	289,158.	179,677.	81,885.	27,596.
11 Fees for services (non-employees):				
a Management				
b Legal	28,448.	15,434.	12,054.	960.
c Accounting	115,449.	62,633.	48,918.	3,898.
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	1,324,447.	718,540.	561,194.	44,713.
12 Advertising and promotion				
13 Office expenses	477,213.	214,409.	258,873.	3,931.
14 Information technology	13,123.	2,261.	10,862.	
15 Royalties				
16 Occupancy	862,857.	67,509.	795,327.	21.
17 Travel	601,710.	408,288.	126,818.	66,604.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	76,203.	24,710.	50,710.	783.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	660,940.	500,304.	160,636.	
23 Insurance	37,171.	18,586.	18,585.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SHARED COST	23,084.	738,640.	-715,556.	
b PROJECT OPERATIONS	11,557,344.	11,557,344.		
c PROJECT RELATED EXP.	5,466,509.	5,208,801.	257,377.	331.
d IN-KIND GOODS	2,894,637.	2,894,637.		
e All other expenses	1,157,077.	806,074.	347,878.	3,125.
25 Total functional expenses. Add lines 1 through 24e	86,819,525.	80,485,336.	5,663,587.	670,602.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC #58-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year	
Assets	1	Cash - non-interest-bearing	30,885,787.	1	23,537,578.
	2	Savings and temporary cash investments	760,740.	2	821,277.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	7,391,249.	4	4,867,885.
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	1,279,997.	8	
	9	Prepaid expenses and deferred charges	450,794.	9	283,261.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	4,541,945.		
	10b	Less: accumulated depreciation	1,325,790.		
			2,658,815.	10c	3,216,155.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
15	Other assets. See Part IV, line 11	532,194.	15	1,950.	
16	Total assets. Add lines 1 through 15 (must equal line 34)	43,959,576.	16	32,728,106.	
Liabilities	17	Accounts payable and accrued expenses	9,357,139.	17	10,252,325.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	155,500.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	27,616,480.	25	16,695,016.
	26	Total liabilities. Add lines 17 through 25	36,973,619.	26	27,102,841.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27	Unrestricted net assets	5,028,283.	27	5,087,231.
	28	Temporarily restricted net assets	1,957,674.	28	538,034.
	29	Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	6,985,957.	33	5,625,265.	
34	Total liabilities and net assets/fund balances	43,959,576.	34	32,728,106.	

Form 990 (2014)

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	91,473,674.
2	Total expenses (must equal Part IX, column (A), line 25)	2	86,819,525.
3	Revenue less expenses. Subtract line 2 from line 1	3	4,654,149.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	6,985,957.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-6,014,841.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	5,625,265.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	X	

Form 990 (2014)

SCHEDULE A
(Form 990 or 990-EZ)

OMB No. 1545-0047
2014
Open to Public Inspection

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

Department of the Treasury
Internal Revenue Service

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization: **PAN AMERICAN DEVELOPMENT FOUNDATION**
Employer identification number: **52-6054268**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

- The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)
- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
 - 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)
 - 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
 - 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: _____
 - 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
 - 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
 - 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
 - 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
 - 9 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
 - 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
 - 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations:
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	50,322,415.	53,659,512.	69,511,533.	89,230,305.	91,356,494.	354,080,259.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	50,322,415.	53,659,512.	69,511,533.	89,230,305.	91,356,494.	354,080,259.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						354,080,259.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7 Amounts from line 4	50,322,415.	53,659,512.	69,511,533.	89,230,305.	91,356,494.	354,080,259.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	11,306.	6,925.	2,311.	30,189.	-26,225.	24,506.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	27,011.	179,377.	-506,112.	400,982.		101,258.
11 Total support. Add lines 7 through 10						354,206,023.
12 Gross receipts from related activities, etc. (see instructions)					12	492,819.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	14	99.96 %
15 Public support percentage from 2013 Schedule A, Part II, line 14	15	99.94 %
16a 33 1/3% support test - 2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test - 2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10% -facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10% -facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ►

Section C. Computation of Public Support Percentage

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2013 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2013 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests - 2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.		
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.		
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.		
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2014 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required-see instructions)			
3 Excess distributions carryover, if any, to 2014:			
a			
b			
c			
d			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2014 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).			
6 Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).			
7 Excess distributions carryover to 2015. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a			
b			
c			
d Excess from 2013			
e Excess from 2014			

Schedule A (Form 990 or 990-EZ) 2014

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12.
Also complete this part for any additional information. (See instructions).

Lined area for supplemental information.

Schedule B
(Form 990, 990-EZ,
or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and
its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Name of the organization PAN AMERICAN DEVELOPMENT FOUNDATION	Employer identification number 52-6054268
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Organization type (check one):

- | | |
|--------------------|--|
| Filers of: | Section: |
| Form 990 or 990-EZ | <input checked="" type="checkbox"/> 501(c)(3) (enter number) organization |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | <input type="checkbox"/> 527 political organization |
| Form 990-PF | <input type="checkbox"/> 501(c)(3) exempt private foundation |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | <input type="checkbox"/> 501(c)(3) taxable private foundation |

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization PAN AMERICAN DEVELOPMENT FOUNDATION	Employer identification number 52-6054268
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	_____	\$ 12,171,333.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
2	_____	\$ 66,945,553.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	_____	\$ 4,331,915.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	_____	\$ 1,680,836.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization PAN AMERICAN DEVELOPMENT FOUNDATION	Employer identification number 52-6054268
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1	HOSPITAL BEDS AND FURNITURE AND MEDICAL EQUIPMENT AND SUPPLIES.	\$ 2,275,646.	09/30/15
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____

Name of organization PAN AMERICAN DEVELOPMENT FOUNDATION	Employer identification number 52-6054268
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once) ▶ \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name of the organization

PAN AMERICAN DEVELOPMENT FOUNDATION

Employer identification number

52-6054268

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment %
 - b Permanent endowment %
 - c Temporarily restricted endowment %
- The percentages in lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|--------|----|
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
| b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		503,240.		503,240.
b Buildings		2,172,463.	65,678.	2,106,785.
c Leasehold improvements				
d Equipment		1,649,826.	1,173,484.	476,342.
e Other		216,416.	86,628.	129,788.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				3,216,155.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) REFUNDABLE ADVANCES	16,466,547.
(3) CAPITAL LEASE OBLIGATIONS	205,667.
(4) DEFERRED RENT LIABILITY	22,802.
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	16,695,016.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	92,224,038.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b	750,364.	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	750,364.	
3	Subtract line 2e from line 1	3	91,473,674.	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c	0.	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	91,473,674.	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	87,569,889.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	750,364.	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	750,364.	
3	Subtract line 2e from line 1	3	86,819,525.	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c	0.	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	86,819,525.	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, THE FOUNDATION HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name of the organization

Employer identification number

PAN AMERICAN DEVELOPMENT FOUNDATION

52-6054268

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
SOUTH AMERICA	21	276	PROGRAM SERVICES	CREATING ECONOMIC OPPORTUNITIES, PROMOTING SOCIAL PROGRESS, STRENGTHENING	22,436,539.
CENTRAL AMERICA AND THE CARIBBEAN	5	1004	PROGRAM SERVICES	CREATING ECONOMIC OPPORTUNITIES, PROMOTING SOCIAL PROGRESS, RESPONDING TO NATURAL	7,313,370.
NORTH AMERICA	0	1	PROGRAM SERVICES	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY.	67,518.
SOUTH AMERICA	0	0	GRANTS TO RECIPIENTS LOCATED IN THE REGION		45,256,892.
CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTS TO RECIPIENTS LOCATED IN THE REGION		5,361,017.
NORTH AMERICA	0	0	GRANTS TO RECIPIENTS LOCATED IN THE REGION		50,000.
3 a Sub-total	26	1281			80,485,336.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	26	1281			80,485,336.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	PROMOTING SOCIAL PROGRESS	30,000.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	14,380.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	11,591.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	16,558.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	20,203,642.	WIRES/CHECKS	0.		
		SOUTH AMERICA	PROMOTING SOCIAL PROGRESS	19,770,139.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	13,040.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	12,982.	WIRES/CHECKS	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 122

3 Enter total number of other organizations or entities 0

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	6,209	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	24,820	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	20,000	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	22,821	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	24,238	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	62,085	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	27,150	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	39,172	WIRES/CHECKS	0		
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	7,000	WIRES/CHECKS	0		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	19,834.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	220,275.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	93,979.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	69,238.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	39,735.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	42,000.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	34,758.	WIRES/CHECKS	0.		
			SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	35,000.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	38,057.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	48,903.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	58,900.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	77,146.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	23,051.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	12,308.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	17,507.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	36,322.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	21,615.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	26,341.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	77,140.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	59,396.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	40,525.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	14,536.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	60,505.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	15,875.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	60,816.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	17,451.	WIRES/CHECKS	0.		
			SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	16,325.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	9,880.	WIRES/CHECKS	0.		
		SOUTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	16,250.	WIRES/CHECKS	0.		
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	20,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	7,050.	WIRES/CHECKS	0.		
		NORTH AMERICA	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	50,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	30,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	150,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	8,191.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	12,915.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	52,154	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	15,000	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	53,874	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	13,515	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	21,800	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	175,117	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	6,685	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	95,000	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	21,199	WIRES/CHECKS	0.		

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	46,781.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	60,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	114,350.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	163,587.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	81,389.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	11,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	22,700.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	190,000.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	15,000.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	20,550.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	180,839.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	25,050.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	16,125.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	27,682.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	60,000.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	121,000.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	50,835.	WIRES/CHECKS	0.			
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	15,091.	WIRES/CHECKS	0.			

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	180,000.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	11,430.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	6,590.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	107,027.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	6,482.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	57,718.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	99,274.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	53,543.	WIRES/CHECKS	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	5,250.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	6,308.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	683,345.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	610,289.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	40,994.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	36,905.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	35,320.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	35,480.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	151,173.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	21,496.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	218,385.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	10,793.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	18,051.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	96,919.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	54,272.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	77,537.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	6,207.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	10,856.	WIRES/CHECKS	0.		
		CENTRAL AMERICA AND THE CARIBBEAN SOCIETY	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	6,203.	WIRES/CHECKS	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	10,856	WIRES/CHECKS	0		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	6,635	WIRES/CHECKS	0		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	11,534	WIRES/CHECKS	0		
			CENTRAL AMERICA AND THE CARIBBEAN	STRENGTHENING COMMUNITIES AND CIVIL SOCIETY	6,823	WIRES/CHECKS	0		
			SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	0		566,459	MEDICAL EQUIPMENT & SUPPLIES	FMV
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	0		74,569	FORTIFIED RICE	FMV
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	0		73,403	FORTIFIED RICE	FMV
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	0		142,284	FORTIFIED RICE	FMV
			CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	0		71,142	FORTIFIED RICE	FMV

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	CREATING ECONOMIC OPPORTUNITIES	0.		71,142.	FORTIFIED RICE	FMV
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	0.		955,526.	MEDICAL EQUIPMENT & SUPPLIES	FMV
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	0.		754,852.	MEDICAL EQUIPMENT & SUPPLIES	FMV
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	0.		688,027.	ASSORTED MECHANICAL TOOLS	FMV
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	0.		551,914.	FLAT MONITORS	FMV
		SOUTH AMERICA	CREATING ECONOMIC OPPORTUNITIES	0.		379,127.	COMPUTERS AND FURNITURES	FMV

PAN AMERICAN DEVELOPMENT FOUNDATION

52-6054268

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
 Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990) Yes No

Schedule F (Form 990) 2014

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

PART I, LINE 2:

PADF HAS INTERNAL PROCEDURES ON HOW TO MONITOR SUBGRANTS. ADVANCES ARE GIVEN FOR A SPECIFIC PERIOD, NORMALLY 30 DAYS AFTER THE ADVANCE IS GIVEN. MONTHLY OR QUARTERLY REPORTS FROM SUBGRANTEES ARE REQUIRED, NO NEW ADVANCE IS GIVEN UNTIL AFTER THE PREVIOUS GRANT HAS BEEN CLEARED. THE FINANCIAL REPORTS FROM SUBGRANTEES ARE REVIEWED BY APPROPRIATE STAFF IN THE FINANCE AND PROGRAM DEPARTMENTS.

PART I, LINE 3, COLUMN (E):

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: CREATING ECONOMIC OPPORTUNITIES, PROMOTING SOCIAL PROGRESS, STRENGTHENING COMMUNITIES AND CIVIL SOCIETY.

REGION: CENTRAL AMERICA AND THE CARIBBEAN

(E) SPECIFIC TYPES OF SERVICES IN REGION: CREATING ECONOMIC OPPORTUNITIES, PROMOTING SOCIAL PROGRESS, RESPONDING TO NATURAL DISASTERS, STRENGTHENING COMMUNITIES AND CIVIL SOCIETY.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

PAN AMERICAN DEVELOPMENT FOUNDATION

Employer identification number

52-6054268

Part I Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account <input checked="" type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <input type="checkbox"/> Compensation committee <input type="checkbox"/> Independent compensation consultant <input type="checkbox"/> Form 990 of other organizations <input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:		
a	Receive a severance payment or change-of-control payment?		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
a	The organization?		X
b	Any related organization?		X
	If "Yes" to line 5a or 5b, describe in Part III.		
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		
a	The organization?		X
b	Any related organization?		X
	If "Yes" to line 6a or 6b, describe in Part III.		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1)	JOHN SANBRAILO EXECUTIVE DIRECTOR	229,493.	0.	0.	24,375.	15,816.	269,684.	0.
(ii)		0.	0.	0.	0.	0.	0.	0.
(2)	JUDITH HERMANSON OGLIVIE DEP EXEC DIRECTOR & COO (THRU 8/15)	189,819.	0.	0.	19,000.	2,739.	211,558.	0.
(iii)		0.	0.	0.	0.	0.	0.	0.
(3)	KRISTAN BECK SENIOR DIRECTOR OF FINANCE & ADMIN.	160,203.	2,500.	0.	16,610.	19,525.	198,838.	0.
(iv)		0.	0.	0.	0.	0.	0.	0.
(4)	NADIA CHERROUX COUNTRY DIRECTOR	218,358.	3,000.	0.	13,433.	36,960.	271,751.	0.
(v)		0.	0.	0.	0.	0.	0.	0.
(6)	CARLO ARZE COUNTRY DIRECTOR	141,933.	0.	0.	1,750.	36,970.	180,653.	0.
(vii)		0.	0.	0.	0.	0.	0.	0.
(6)	SORAYA OSORIO COUNTRY DIRECTOR	177,722.	5,000.	0.	13,500.	13,776.	209,998.	0.
(viii)		0.	0.	0.	0.	0.	0.	0.
(ix)								
(x)								
(xi)								
(xii)								
(xiii)								
(xiv)								
(xv)								
(xvi)								
(xvii)								
(xviii)								
(xix)								
(xx)								
(xxi)								
(xxii)								

Part III | Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II, Also complete this part for any additional information.

PART I, LINE 1A:

HOUSING ALLOWANCES ARE PROVIDED FOR EXPATRIATES ONLY

PART I, LINE 7:

**KRISTAN BECK, NADIA CHERROUK AND SORAYA OSORIO RECEIVED BONUSES OF \$2,500,
\$3,000 AND \$5,000, RESPECTIVELY.**

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2014

Open To Public
Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

PAN AMERICAN DEVELOPMENT FOUNDATION

Employer identification number
52-6054268

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications	X		2,497,540.	FMV
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory	X	6	380,964.	FMV
20 Drugs and medical supplies	X	15	2,275,646.	FMV
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (TOOLS/EQUIP.)	X	6	634,545.	FMV
26 Other ▶ (CONST. SUPP.)	X	3	104,563.	FMV
27 Other ▶ (AGRIC. SUPP.)	X	2	44,539.	FMV
28 Other ▶ (SCHOOL SUPP.)	X	1	5,288.	FMV

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2014)

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

THIS COLUMN REPRESENTS THE NUMBER OF CONTRIBUTORS.

Multiple horizontal lines for data entry.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

2014

Open to Public
Inspection

Name of the organization

PAN AMERICAN DEVELOPMENT FOUNDATION

Employer identification number
52-6054268

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ESTABLISHED BY THE ORGANIZATION OF AMERICAN STATES IN 1962, PADF HAS
WORKED IN EVERY COUNTRY IN THE REGION. THE MISSION OF THE PAN AMERICAN
DEVELOPMENT FOUNDATION IS TO ASSIST VULNERABLE AND EXCLUDED PEOPLE AND
COMMUNITIES IN THE AMERICAS TO ACHIEVE SUSTAINABLE ECONOMIC AND SOCIAL
PROGRESS, STRENGTHEN THEIR COMMUNITIES AND CIVIL SOCIETY, PROMOTE
DEMOCRATIC PARTICIPATION AND INCLUSION, AND PREPARE FOR AND RESPOND TO
NATURAL DISASTERS AND OTHER HUMANITARIAN CRISES, THEREBY ADVANCING THE
PRINCIPLES OF THE ORGANIZATION OF AMERICAN STATES AND CREATING A
HEMISPHERE OF OPPORTUNITY FOR ALL.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

RESPOND TO NATURAL DISASTERS: LATIN AMERICA AND THE CARIBBEAN REGION
ARE AMONG THE MOST DISASTER-PRONE AREAS OF THE WORLD. EACH YEAR
HURRICANES, EARTHQUAKES, FLOODS AND VOLCANIC ERUPTIONS CAUSE EXTENSIVE
DAMAGE AND AFFECT MILLIONS OF PEOPLE. FOR THIS REASON, PADF CARRIES OUT
INITIATIVES TO PREPARE FOR FUTURE DISASTERS AND MITIGATE THEIR EFFECTS.
BUT WHEN DISASTERS STRIKE, WE COORDINATE RESPONSES WITH GOVERNMENT
AGENCIES, PRIVATE SECTOR PARTNERS, AND AFFECTED COMMUNITIES. WE ALSO
IMPLEMENT DISASTER REHABILITATION AND RECONSTRUCTION PROGRAMS TO HELP
COMMUNITIES RECOVER. OUR GOAL IS TO ENSURE THAT OUR INITIATIVES PROVIDE
THE RELIEF THAT COMMUNITIES NEED, BUT ALSO HELPS THEM BECOME BETTER
PREPARED AND MORE RESILIENT SO THEY CAN BETTER MITIGATE FUTURE
DISASTERS.

EXPENSES \$ 780,747. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

Name of the organization

PAN AMERICAN DEVELOPMENT FOUNDATION

Employer identification number

52-6054268

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

COLOMBIA, HAITI, SURINAME, ST VINCENT/GRENADINES,

HONDURAS, BELIZE

FORM 990, PART VI, SECTION B, LINE 11:

THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY SENIOR MANAGEMENT. A COPY OF THE FORM 990 WAS PROVIDED TO BOARD BEFORE IT WAS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

ANY TRUSTEE OR OFFICER WHO BELIEVES HE OR SHE MAY HAVE A CONFLICT OF INTEREST OR A POSSIBLE APPEARANCE OF A CONFLICT OF INTEREST WITH PADF WILL NOTIFY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES OF SUCH CONFLICT OR APPEARANCE IN WRITING. ANY EMPLOYEE WHO BELIEVES HE OR SHE MAY HAVE A CONFLICT OF INTEREST OR A POSSIBLE APPEARANCE OF A CONFLICT OF INTEREST WITH PADF, WILL NOTIFY THE EXECUTIVE DIRECTOR OF SUCH CONFLICT OR APPEARANCE IN WRITING. IF SAID EMPLOYEE IS THE EXECUTIVE DIRECTOR, HE/SHE WILL NOTIFY THE EXECUTIVE COMMITTEE IN WRITING.

WHEN ANY CONFLICT OF INTEREST IS RELEVANT TO A MATTER UNDER CONSIDERATION OR REQUIRING ACTION BY THE BOARD OF TRUSTEES, OR COMMITTEE THEREOF, THE INTERESTED TRUSTEE WILL CALL IT TO THE ATTENTION OF THE PRESIDENT OF THE BOARD OF TRUSTEES, AND WILL NOT BE PRESENT DURING BOARD OR COMMITTEE DISCUSSION OR DECISION ON THE MATTER. HOWEVER, THAT PERSON IS REQUIRED TO PROVIDE THE BOARD OR APPLICABLE COMMITTEE WITH ANY AND ALL RELEVANT INFORMATION ON THE PARTICULAR MATTER BEFORE THE DISCUSSION AND DECISION BY THE BOARD OR APPLICABLE COMMITTEE.

Name of the organization

PAN AMERICAN DEVELOPMENT FOUNDATION

Employer identification number

52-6054268

FORM 990, PART VI, SECTION B, LINE 15A:

THE BOARD IS RESPONSIBLE FOR DETERMINING THE EXECUTIVE DIRECTOR'S COMPENSATION. COMPARABLE DATA IS USED IN THE PROCESS AND THE PROCESS IS ALSO DOCUMENTED. THE LAST COMPENSATION REVIEW TOOK PLACE IN NOVEMBER 2015.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

FOREIGN CURRENCY TRANSLATION LOSS -6,014,841.