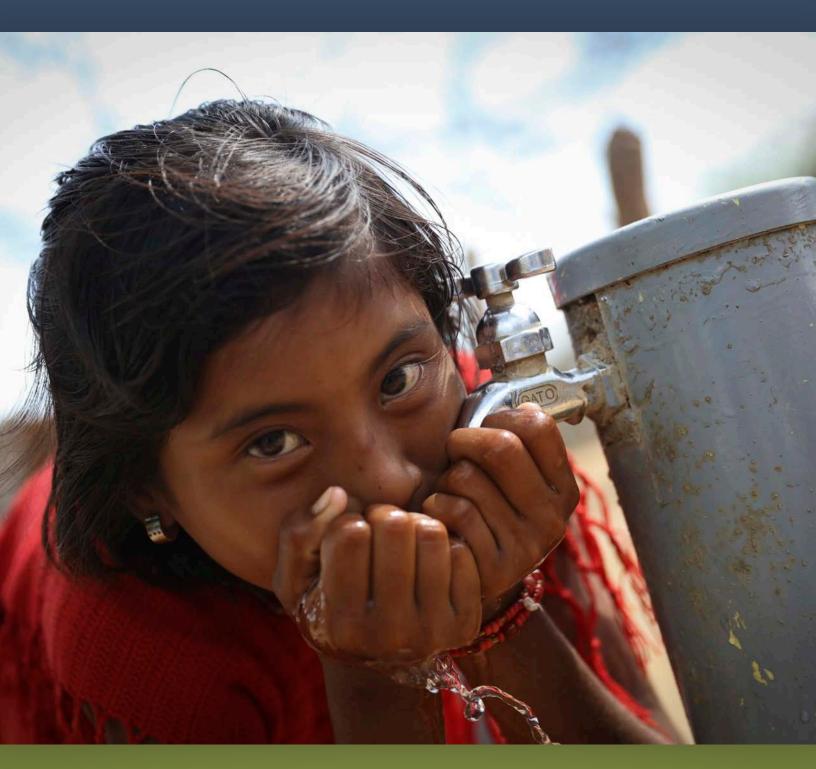




ANNUAL REPORT 2016



INVESTING IN PEOPLE: EMPOWERING THE AMERICAS



8,000,000 MILLION PEOPLE REACHED

COLOMBIA'S MINISTRY OF AGRICULTURE AND PADF HAVE HELPED

8,000 FARMERS

INCREASE PRODUCTIVITY AND REACH NEW MARKETS



15,553 PEOPLE

IN COASTAL BELIZE RECEIVED TRAINING
TO PREPARE FOR AND RESPOND TO

RISKS ASSOCIATED WITH CLIMATE CHANGE

PADF HAS PROVIDED BASIC LIFE SKILLS, VOCATIONAL TRAINING AND JOB PLACEMENT SERVICES TO MORE THAN

2,580

AT-RISK YOUTH IN SURINAME

YOUTH CENTERS BUILT
ON BEHALF OF COLOMBIA'S
MINISTRY OF FOREIGN
AFFAIRS SERVE

75,000 FAMILIES



Photo: PADF/Arnaldo Belotto

PROVIDED SCIENCE AND TECHNOLOGY
TRAINING TO NEARLY

1,000 STUDENTS

AS PART OF STEM PROGRAMS IN COLOMBIA, ARGENTINA, MEXICO, CHILE AND BRAZIL

12,878

JOBS CREATED IN HAITI

AFTER A USAID-FUNDED INVESTMENT PROGRAM PROVIDED FUNDING AND TECHNICAL ASSISTANCE TO SUPPORT HAITIAN ENTREPRENEURS

9,000 PEOPLE

IN VULNERABLE HILLSIDE COMMUNITIES
IN GUATEMALA WILL BENEFIT
FROM A TAIWAN-FUNDED
DISASTER MITIGATION PROJECT

8,182 PEOPLE

REACHED THROUGH CRIME PREVENTION
AND COMMUNITY POLICING PROGRAMS
IN SURINAME, TRINIDAD AND TOBAGO
AND THE BAHAMAS



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Word for Word

"It is an unforgettable experience to see how people are 100 percent committed and try to get together to achieve a common goal."

 Aristides Pérez Hernández, a coordinator from the office of the mayor in Mixco, Guatemala, where PADF is implementing a disaster risk reduction project with funding from Taiwan

"If a man can do it, can, too."

 Eunide Majeur, a victim of violence in Cité Soleil, Haiti, learned masonry through a vocational training program funded by the U.N. Stabilization Mission in Haiti (MINUSTAH)



"In this project, people are given tools to trust themselves again, to have the opportunity to rejoin society. Most importantly, they come to know what reconciliation and true forgiveness are."

 Fabián Pérez Álvarez, on the support he received from a Ministry of Justice reintegration program for ex-combatants in Bucaramanga, Colombia "Kari Yu! changed my life. Before I was just dreaming, but now I am planning!"

— Dennis, 23, completed a job training and life skills course in Suriname funded by USAID



"I'm tired when I get home at night, but knowing I have this job gives me strength."

 Laurent Vertier, a construction worker at a
 World Bank-funded project to revitalize the Port-au-Prince neighborhood of Delmas 32 "My job was to be the attorney. I had to make sure my client didn't go to jail, and I did. We learned a lot."

- Jaylen Missick, a student at Akhepran International Academy in Nassau, Bahamas, participated in a mock trial, part of a crime prevention program funded by the U.S. Department of State and implemented by PADF.



Photo: Kovah Duncombe

Get Inspired PADF.ORG/NEWS



♀ Colombia

PEDALING TOWARD A BETTER FUTURE

Liseth walks for more than an hour from her home in Riohacha, La Guajira, Colombia to get to school. The sun is hot and when it rains, the path is muddy. Thanks to an alliance between the beverage company Postobón and PADF Colombia, her commute is much shorter. Postobón delivers bicycles to vulnerable students in rural areas to reduce school dropout rates and improve academic performance. To date. Postobón has donated more than 600 bikes to children in rural



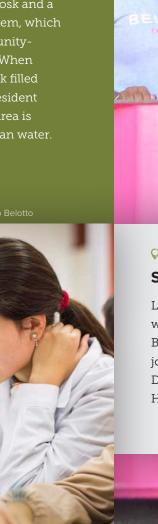
♥ Trinidad CARIBBEAN CRIME **PREVENTION**

Watch online: Gangs rule Ryan Assing's neighborhood in East Port of Spain, Trinidad and Tobago. He has seen his high school classmates gunned down and has trouble finding a safe ride to school. Ryan participates in the Resistance and Prevention Program (RAPP), which is funded by the U.S. Department of State Bureau of International Narcotics and Law Enforcement Affairs (INL) with support from PADF. Visit us online to watch a documentary about gang violence, crime and one young man's efforts to better his community. padf.org/documentary



Q Haiti HEALTHY WATER, **HEALTHY LIFE**

With funding from Royal Caribbean Cruises Ltd., PADF protected the water supply in the village of Labadie in Northwest Haiti. Today, 1,200 families now benefit from an upgraded water reservoir, a refurbished clean water kiosk and a new water catchment system, which reduces the risk of communitybased disease outbreaks. "When it rained, the old water tank filled with mud," says Labadie resident Solivert Josué. "Now, the area is protected and we have clean water. It's wonderful!"







BRIDGING THE DIGITAL DIVIDE

While school enrollment rates in the region have vastly improved in recent years Latin American students continue to rank in the bottom third worldwide in math, reading and science. One of the barriers to success is unequal access. This year, PADF teamed up with The Boeing Company and the Dart Foundation to launch "STEM in the Americas," a project to promote science, engineering, technology and mathematics to nearly 1,000 students and teachers in Argentina, Brazil, Mexico, Colombia and Chile. Whether it's a science fair in Mexico, supplying textbooks in Argentina or providing educational support to teachers in Chile, PADF and partners are working to bridge the digital divide. padf.org/STEM



SWEET DREAMS, FROM HAITI

Lionel Bernard is bringing hope to Haiti, one ice cream cone at a time. "I wanted to do something good in the community where I grew up," he says. Lionel and his brother partnered with Brooklyn, New York-based Blue Marble Ice Cream to launch Bèl Rèv (Sweet Dreams) ice cream in Port-au-Prince in September 2016. The business aims to help vulnerable women receive job training and eventually become owners of a franchise. Lionel received support from Leveraging Effective Application of Direct Investments (LEAD) a USAID-funded program implemented by PADF that offers technical support and matching grants to Haitian businesses. belrev.org

Climate Smart in Guatemala

Central America is facing its worst drought in decades

and more than 3.5 million people in the region do not have reliable access to food. Dry conditions combined with nutrient-poor soil and deforestation have triggered major crop losses. PADF is helping thousands of people in Guatemala combat food insecurity through a program funded by the Office of U.S. Foreign Disaster Assistance (USAID/OFDA).

"Thanks to the training we've learned how to diversify our crops and sell them in the local market,"

says Melvin Morales, a farmer in the village of San Rafael, Sanarate Department.

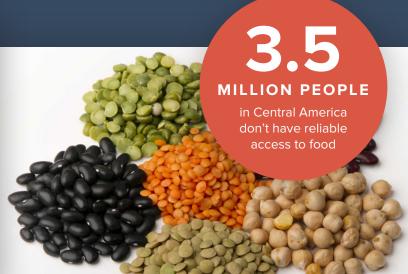
"Increasing our incomes will give us the chance to withstand the drought, and have food year-round."

The "Yo Me Adapto" (I Adapt) program is improving the lives of approximately 9,000 farmers and their families by teaching climate-smart agricultural practices that maximize crop yields.

The project established a model farm to showcase equipment such as a weather station, a rainwater collector, greenhouse tunnels and a controlled drip irrigation system. The farm also functions as a laboratory to test how varieties of corn, beans and vegetables adapt to dry weather.

With the assistance of local partners including the Universidad del Valle de Guatemala and the Government of Guatemala Ministry of Agriculture, Livestock, and Food (MAGA), the project has expanded a network of rural learning centers. Each center provides government technicians and community leaders with vital training in soil conservation, reforestation, irrigation and other skills.







Lobster fishing with little more than a net and hook is grueling work

for Jacinto Uriana (right), an indigenous Wayúu man living in La Guajira on Colombia's Caribbean coast. The government is making it easier for him to support his family with modern equipment and a motorboat. They've also helped fishermen establish a savings fund to sustain the community when times are tough.

30,000 FAMILIES SERVED

\$50 MILLION

INVESTED IN FOOD SECURITY AND JOB CREATION

"We are very grateful," says Jacinto. "We already see results. I'm working for subsistence now and with the boat I can help my family and my kids every day. It gives us more tools for work and eventually, we can have a better future."

Colombia has one of the largest Afro- and indigenous populations in the Americas. Unfortunately, these groups have been disproportionately affected by violence, internal displacement, poverty and hunger. The United Nations estimates that 63 percent of indigenous Colombians live

below the poverty line. They also face environmental degradation and threats to their cultural heritage.

That's changing in recent years, as the Government of Colombia has made indigenous development a priority. The Department of Social Prosperity works with PADF to address the needs of these traditionally underserved communities through a program called Ethnic Differentiated Focus, or IRACA.

Since 2012, the government-led program has served more than 30,000 indigenous and Afro-descendant families in 17 departments and 50 municipalities in Colombia, investing more than USD \$50 million to improve food security and income generation. The program also works to safeguard human rights and ensure the cultural survival of the country's diverse ethnic groups including the Wayúu, Awá, Embera and Kamsa, among others. The goal is to empower communities in their own development.

In the town of Riosucio, Caldas Department, the program distributes seeds to farmers and gives technical assistance to improve the harvest. "We are very happy because we are harvesting high quality produce," says Henry de Jesús Bueno. "This improves the quality of life of our families."

"We are very happy because we are harvesting high quality produce,"

says Henry de Jesús Bueno.

"This improves the quality of life of our families."



Youth Raise Their Voices

Against Child Labor

How can you raise your voice against child labor?

We asked this question of young people throughout Mexico and found that simple, everyday actions can have a big impact.

"Every person has the power to address and change this unfair reality,"

> said Katarina Amador, a student at Ibero-American University Puebla, who attended a campaign event.

PADF partnered with the Government of Mexico's Secretariat of Labor and Social Welfare (STPS) to launch "Todos Contra el Trabajo Infantil" (Everyone Against Child Labor), an awareness campaign that reached more than 94 million people on social media. Mexican actress and singer Maite Perroni acted as goodwill ambassador, kicking off the campaign in October 2016 at the Papalote Children's Museum in Mexico City. Additional partners included the Telefónica Foundation Mexico, the International Labour Organization (ILO), the Taipei Economic and Cultural Office in Mexico and the Mexican Youth Institute (IMJUVE).



Mexican actress and singer Maite Perroni acted as campaign ambassador.

The campaign empowered young people to become agents of change by offering them tools to take action in their communities.

"The Mexican government is taking important steps to combat child labor," said Alfonso Navarrete Prida, Secretary of Labor and Social Welfare. "Change starts with young people. They have a powerful and viral voice that can be part of the solution."

More than 1,000 students attended university forums in Campeche, Tabasco, Puebla and Hidalgo, where they shared ideas about how to raise awareness in their communities and on social networks

Farming a Better Future in Haiting

When PADF arrived in Northwest Haiti, residents said it hadn't rained for eight months and crops were suffering.

Haiti is one of the most food insecure countries in the world and one in five children suffers from chronic malnutrition. The situation has reached crisis levels due to a lack of rain and skyrocketing prices for food staples, particularly in the country's northwest.

PADF joined with Heifer International, the Haitian Red Cross and the American Red Cross to distribute 5,000 goats, chickens, turkeys and pigs to residents of Northwest Haiti to improve food security and provide income.

Eight months after having received their livestock, residents returned the favor to their neighbors: They offered the first litters to others, who in turn will have access to food and opportunities to earn a living.

CHICKENS TURKEYS









5,000 DISTRIBUTED





"I take very good care of my animals," she says. "They are my bank. If I struggle to pay school fees for my children, I'll sell a few goats to pay tuition."

Ongoing through 2017, the program works with thousands of community members to create vegetable gardens for vulnerable families, improve irrigation systems and establish animal breeding centers. Residents also learn about proper nutrition and sanitation through hands-on workshops and events. By learning and applying new farming techniques, Haitian farmers acquire the tools to build a sustainable livelihood.











THE MAGNITUDE 7.8 EARTHQUAKE THAT STRUCK OFF THE COAST OF NORTHWESTERN

ECUADOR in April 2016 was the strongest tremor to hit the country in decades. It affected an estimated 720,000 people, caused hundreds of deaths and displaced more than 33,000 people. Working alongside Ecuadorian nonprofit partners Paz y Esperanza and Participación Ciudadana, PADF quickly identified communities in need of humanitarian assistance. With the help of artists Ricardo Montaner, Nicky Jam, Gian Marco and Luis Enrique, PADF and private sector partners raised funds to provide water filters, hygiene kits and other emergency supplies to more than 5,000 people.

PARTNERS

Diageo

Royal Caribbean Cruises Ltd.

Florida-Caribbean Cruise Association Individual donors

WHERE WE WORKED

Ecuador

Pedernales, Jama, Bahía de Caráquez, Tosagua

"Not everything is about projects; not everything is about indicators; not everything is about the job. We are human beings and we have the opportunity to work with an organization with a tremendous humanitarian capacity. It's a big relief for us."

— Ruth Hidalgo, executive director, Ecuadorian NGO Participación Ciudadana

HURRICANE MATTHEW STRUCK SOUTHERN HAITI, EASTERN CUBA AND THE

BAHAMAS in October 2016, devastating communities, infrastructure and crops in its path. PADF and partners delivered hygiene kits, emergency food kits, clean water and water purification tablets to more than 23,000 people in Haiti. In Cuba, PADF provided food and hygiene kits to 650 people affected by the hurricane. In the Bahamas, PADF supported the government-led reconstruction program to repair homes on the island of North Andros.

WHERE WE WORKED

Haiti

Jérémie, Les Cayes, Roseaux, Chantal, Cavaillon, Maniche and St. Jean du Sud

Bahamas

North Andros **Cuba**

Guantánamo, Holguín, and Santiago de Cuba

PARTNERS

Gilead Sciences, Inc.	PepsiCo
Waitt Institute	Amerijet
AmCham Haiti	RIMCO/Caterpillar
Royal Caribbean Cruises Ltd.	Individual donors

"We've lost everything, but thank God we are still alive."

— Joseph St. Fort, 64, of Camp Perrin, Haiti

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2016 PADE Snapshot

\$95.4 MILLION

8 MILLION

PEOPLE REACHED

THROUGH PADE

PROGRAMS

PROGRAMS BY

AREA OF FOCUS

NUMBER OF

INVESTMENTS IN DEVELOPMENT AND DISASTER MANAGEMENT PROGRAMS IN LATIN AMERICA AND THE CARIBBEAN

\$106.5 MILLION

FUNDS RECEIVED FROM GOVERNMENTS IN LATIN AMERICA, THE CARIBBEAN, ASIA AND EUROPE.

COLOMBIA AND THE UNITED STATES WERE THE LARGEST PUBLIC DONORS.

RESPONDED TO DISASTERS IN ECUADOR, HAITI, THE BAHAMAS AND CUBA.

IN HAITI ALONE, PADE REACHED MORE THAN PEOPLE WITH EMERGENCY ASSISTANCE FOLLOWING **HURRICANE MATTHEW.**

More than

FUNDING RECEIVED FROM CORPORATE PARTNERS IN 2016

THEY INCLUDED NATIONAL AND LOCAL GOVERNMENTS, CORPORATIONS AND **BUSINESSES, MULTILATERAL** ORGANIZATIONS, CHAMBERS

> **MOBILIZED** \$379 MILLION

REACHED

53 MILLION

PEOPLE

BETWEEN 2013-16

OUR GOAL IS 60

MILLION BY 2017

BETWEEN 2013-16, SURPASSING OUR GOAL OF 350 MILLION BY 2017

REACHED MORE THAN 20,500 PEOPLE

AS PART OF A \$2.5 MILLION

IN BELIZE AND GUATEMALA

DISASTER RISK REDUCTION INITIATIVE FUNDED BY TAIWAN.

COUNTRIES REACHED BY PADF PROGRAMS

Argentina Bahamas Belize Brazil Chile Colombia Cuba Ecuador El Salvador Honduras Guatemala Haiti Mexico Nicaragua Suriname Trinidad and Tobago Uruquay

4,842,770

PADF partners

PEOPLE ASSISTED THROUGH PROGRAMS IN COLOMBIA. INCLUDING **DISPLACED** PERSONS, AFRO-COLOMBIANS, AT-RISK CHILDREN AND YOUTH, **INDIGENOUS FAMILIES** AND OTHER VULNERABLE GROUPS.

AMERICA AND THE CARIBBEAN

PROJECTS IN LATIN

BENEFICIARIES

BY REGION

OF COMMERCE, FOUNDATIONS,

NON-GOVERNMENTAL

ORGANIZATIONS AND OTHERS.



- **South America** 84%
- **Mexico and Central America** 10.2%

IN 2016, PADF OPENED NEW REGIONAL OFFICES IN:

Caribbean 5.8%

Creating Economic Opportunities

Promoting Social Progress

Strengthening Communities & Civil Society

Responding to Natural Disasters

\$5.1

MILLION

Value of in-kind donations distributed in Colombia and Uruquay

LAUNCHED A NEW **\$24.9 MILLION HUMAN RIGHTS PROGRAM** IN CENTRAL AMERICA

Venezuela



MEXICO







GUATEMALA

EL SALVADOR

HONDURAS

ST. KITTS AND **NEVIS**

ST. LUCIA

PADF Program

Highlights



































Promoting the Sustainable Development Goals



Trinidad

Haiti

Suriname

Chile

PADF expanded a partnership with The Boeing Company to establish math) academies at approximately 20 area which will reach 350 training and mentorships to area teachers.

In partnership with the U.S. State Department's

Colombia

Bureau of Population, Refugees and Migration, PADF is helping assure the well-being of 6,000 internally displaced persons in eastern Colombia.

With support from Taiwan, PADF helped more than 15,000 residents from coastal communities prepare for disasters by creating hazard maps and early warning systems, planting mangroves, providing training and certifying local disaster response teams and more.

Belize

Launched the "Yo Me Preparo" (I'm Getting Ready) project to help more than 5,000 residents living in informal hillside settlements be better prepared for floods and landslides.

Guatemala

With support from Royal Caribbean Cruises Ltd., PADF donated portable Crooked Islands who were affected Joaquin.

Bahamas

PADF carried out programs throughout Latin America and the Caribbean focused on fostering democratic practices, human and civil rights and media freedom.

Regional Civil Society

Strengthening

State Department's Bureau of International Narcotics and Law Enforcement Affairs (INL), PADF hosted the Caribbean Regional Conference on Crime Prevention to bring together law enforcement and government officials to share

In collaboration with the U.S. Haitian entrepreneurs who received investments from the USAID-funded LEAD project attended the Global Entrepreneurship Summit (GES2016) hosted by President Barack Obama at Stanford University in Palo Alto, California, to represent the face of Haiti's emerging successes, best practices and lessons learned. economy

A USAID-funded youth development program completed the training of over 2,500 at-risk youth and helped secure job and internship placements for nearly 1,200 youth. The project has also introduced 30 juvenile justice reforms and trained 142 juvenile justice operators and case managers.

afterschool STEM (science, technology, engineering, schools in the coastal city of Valparaíso. The program, students, is also providing

household generators to families in the by Hurricane

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Create Economic Opportunities

We work with vulnerable communities to lay the groundwork for sustainable economic growth.

- Generating employment and income for self-reliance
- Developing micro, small, medium and community enterprises
- Supporting agriculture and rural development
- Protecting and conserving the environment
- Implementing public-private partnerships and supporting corporate social responsibility
- Facilitating cross-border cooperation and exchanges among countries in the region
- Supporting workforce development

Promote Social Progress

PADF helps build resilient communities from which prosperity can grow.

- Implementing community-driven development
- Improving infrastructure and housing
- Expanding access to technical training and health services through in-kind donations
- · Combating trafficking in persons, community-based violence and gang activities
- Aiding youth at risk of being recruited into gangs and criminal activities
- Building social capital, resilient communities and neighborhoods
- Mobilizing diaspora remittances for development

Strengthen Communities & Civil Society

PADF promotes human rights and a culture of lawfulness. We believe that civic participation is fundamental to democracy.

- Enhancing democratic values and civic practices
- Empowering civil society, communities and social entrepreneurs
- Promoting human rights, especially for Afro-descendants, indigenous and other vulnerable groups
- Fostering participation and a culture of lawfulness
- Pioneering innovative models of corporate-civic engagement
- Supporting the Inter-American Democratic Charter

Respond to Natural Disasters

We help communities prepare for and respond to humanitarian crises, natural disasters and the effects of climate change.

- Preparing communities for disasters
- Providing emergency relief
- Assisting in disaster recovery, reconstruction and mitigation
- Strengthening community responses to natural disasters
- Supporting the Inter-American Committee for Disaster Reduction
- · Aiding victims of humanitarian crises

Partners

CORPORATIONS & INSTITUTIONS

Altos Hornos de México Aqua Restaurant & Bar Arrowroot Factory (Owia) Caterpillar Chevron Cinépolis Coca Cola Coconut Row Guest House Coltabaco C.O.N.C.H.

Cornwell Quality Tools Company

Diageo

Fig Tree Restaurant Gaia, Silva, Gaede & Associados Greenberg Traurig LLC Grenadines House Hamanasi Radio Hamanasi Adventure and Dive Resort, Belize Hopkins Bay Resort Laboratorios Novartis LIME Cable & Wireless, St. Vincent and the Grenadines

MPC Marketing National Broadcasting Corporation (NBC). St. Vincent and the Grenadines Open Your Eyes Morning Show, Channel 5, Belize Pro-Tel Marketing Royal Caribbean Cruises, Ltd. Shepherds Trading St. Vincent Cocoa Company Telefónica Total Business Solutions Limited (TBSL) Viacom

CHAMBERS OF COMMERCE AND BUSINESS ASSOCIATIONS

Mariners Hotel

Medtronic

American Chambers of Commerce in Colombia, Haiti, Nicaragua and Venezuela Association of Small and Medium Enterprises in Suriname (AKMOS) Association of Surinamese Factories (ASFA)

East Caribbean Group of Companies (E.C.G.C.) Stann Creek Fishers Association Suriname Business Forum (SBF) Suriname Chamber of Commerce Suriname Hospitality Association

Suriname Trade and Industry Association (VSB) U.S. Chamber of Commerce Wabafu Fishermen Association Wahima Beach Volunteers

FOUNDATIONS

Bouwsteen Foundation Caterpillar Foundation Center for Development and Health (CDS) Charisma Ministries Foundation Cinépolis Foundation Double Positive Foundation Engedie Foundation Foundation for Communication, Culture and Development (COCON) Foundation Towards A New Alternative (TANA)

Global Impact IMPACT Foundation Jongeren Welzijn Foundation **KOLBERG** Foundation Powered! Foundation **RUMAS** Foundation Su Spot Talent Foundation Telefónica Foundation Mexico Vonzell Foundation International NGO Partners Alianza Heartland México

American Red Cross Belize Red Cross Society Colectivo Contra la Trata de Personas en México Facing History and Ourselves Feed My Starving Children International Center for Not-for-Profit Law Junior Chamber International – Suriname Sociedade Chaua Sociedade de Pesquisa em Vida Selvagem e Educação Ambiental (SPVS) St. Vincent and the Grenadines Red Cross Society

GOVERNMENTS

Government of the Bahamas

Bahamas Crisis Center Bahamas Electricity Corporation (BEC) Bahamas Royal Police Force Department of Corrections Department of Social Services Ministry of Education Ministry of National Security National Emergency Management Agency (NEMA)

Office of the Attorney General The Juvenile Court **Government of Belize** Belize Tourism Board Belize Coastal Zone Management Authority & Institute Dangriga Town Council Hopkins Village Council Ministry of Education Ministry of Health

National Emergency Management Organization (NEMO) **Government of Brazil**

Municipality of Campo Largo **Government of Colombia**

Administrative Department of the Presidency of the Republic (DAPRE) Administrative Unit for Territorial Consolidation Colombian Institute for Rural Development (INCODER)

Department of Social Prosperity (DPS)

Ministry of Agriculture

Ministry of Commerce, Industry and Tourism

Ministry of Foreign Affairs

Ministry of the Interior

Ministry of Justice and Rights

Ministry of Labor

National Administrative Department of Statistics (DANE)

Unit for Comprehensive Care and Reparation to Victims (UARIV)

Government of Guatemala

Ministry of Agriculture, Livestock and Food (MAGA)

Government of Haiti

Bureau of Monetization of Development Assistance Programs (BMPAD) Directorate of Civil Protection (DPC)

Haiti Electricity (Ed'H)

Inter-Ministerial Committee for Territorial Planning (CIAT)

Ministry of Commerce and Industry (MCI) Ministry of Public Health and Population

Ministry of Public Works, Transport and Communication (MTPTC)

Ministry of the Economy and Finance (MEF) Ministry of the Interior and Territorial Collectivities (MICT)

Municipality of Anse-à-Pitres Municipality of Cité Soleil

Municipality of Delmas

Municipality of Port-au-Prince Municipality of Saint-Marc

Municipality of Ouanaminthe

National Directorate for Water and Sanitation (DINEPA) South-East Department

Government of Honduras

Local Emergency Committees (CODELs) Ministry of Health

Municipal Emergency Committee of the Central District (CODEM)

Permanent Contingency Commission

Secretary of Development and Social Inclusion (SEDIS)

Government of Mexico

Ministry of Labor and Social Prevention (STPS) Government of the Republic of China (Taiwan) The Korps Politie Suriname (KPS) Embassy of the Republic of China (Taiwan), Belize

Embassy of the Republic of China (Taiwan), St. Vincent and the Grenadines

Ministry of Foreign Affairs

Taipei Economic and Cultural Representative Office (TECRO)

Government of St. Vincent and the Grenadines Ministry of Sport and Youth

Buildings, Roads and General Services Authority (BRAGSA)

Central Planning Division, Ministry of Finance and Planning

Central Water & Sewage Authority (C.W.S.A.)

Customs & Excise Department Forestry Department

Ministry of Agriculture

Ministry of Housing

Ministry of National Mobilization National Emergency Management Office

National Parks, Rivers and Beaches Authority **Government of Spain**

Spanish Agency for International Cooperation (AECID)

Government of Sweden

Embassy of Sweden, Colombia

Government of Suriname

Foundation for Labor Mobilization and Development (SAO)

Juvenile Detention Centers: Opa Doeli and Jeugd Opvoedkundig Gestickt (JOG) Ministry of Education, Science and Culture Ministry of Justice and Police

Ministry of Labor, Technological Development and Environment Ministry of Social Affairs and Community Housing

Ministry of Sports and Youth Affairs

National Youth Parliament

Suriname Hospitality and Tourism Training Center (SHTTC)

The Prosecutors Office Youth Judge Miss Mettendaf

Government of Trinidad and Tobago

Citizen Security Program Ministry of Community Development, Culture

and the Arts Ministry of Education

Ministry of National Security Office of Law Enforcement Policy

The Judiciary of Trinidad and Tobago Trinidad and Tobago Police Service

Government of the United States

Department of State

Department of State, Bureau of International Narcotics and Law Enforcement Affairs Department of State, Bureau of Population.

Refugees and Migration Department of Veterans Affairs

Embassy of the United States of America, Colombia

Embassy of the United States of America, Suriname

General Services Administration United States Agency for International Development (USAID)

United States Agency for International Development (USAID) Office of U.S. Foreign Disaster Assistance (USAID/OFDA)

United States Agency for International Development/Limited Excess Property Program

United States Southern Command

MULTILATERAL

Caribbean Community Climate Change Centre (CCCCC)

Inter-American Development Bank Inter-American Institute for Cooperation on

Agriculture (IICA) International Labour Organization Organization of American States Pan American Health Organization

Taiwan International Cooperation and Development Fund (ICDF), Belize The World Bank United Nations Stabilization Mission in Haiti (MINUSTAH)

ACADEMIC INSTITUTIONS

Ecumenical Junior College, Belize Eugene Dupuch Law School, Bahamas Holy Family R.C. School, Belize

Hugh Wooding Law School, Trinidad and Tobago Institute of Social Research, University of Suriname

The Anton de Kom University of Suriname, Law Faculty Universidad del Valle de Guatemala (UVG) University of Belize (UB)

OTHER PARTNERS

Brothers-Sisters Keepers Harlem Beach Volunteers Ignacia Cacho Public Library, Dangriga Local community committees (GCB and COPRODEP): Cité Soleil and Delmas 32 South Havana Beach Volunteers

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Investing in people is essential.

Economic and social inclusion combined with new opportunities are the ingredients for **healthy**, productive communities.

Secretary General

Organization of American Chairman, PADF Board of

LUIS A. UBIÑAS President **PADF Board of Trustees**

JOHN SANBRAILO **Executive Director** PADF

The Organization of American States (OAS) was founded on a commitment to democratic principles and the declaration of rights and obligations that ensure the basic well-being of every person in the Americas. As the development and disaster relief arm of the OAS, the Pan American Development Foundation (PADF) remains committed to fulfilling that promise to the people of the hemisphere, particularly those living in poverty and social exclusion.

For 55 years PADF has championed social, economic and democratic rights throughout Latin America and the Caribbean. Propelled by a commitment to creating greater opportunity and prosperity, PADF invested more than \$95 million in development and disaster assistance in 2016, reaching nearly 8 million people.

While this support has helped place more people on a path to improving their lives, major challenges remain. Today, 168 million people in the region still live in poverty and the region continues to have the highest income inequality in the world. One in five young people—about 30 million—is not in school and lacks a job. Half do not finish their secondary education. Students continue to rank in the bottom third worldwide in math, reading and science.

In addition, millions more remain excluded from society's mainstream, among them indigenous people, Afro-descendants, girls and women, displaced persons and at-risk youth. Many others are trapped in isolated rural areas and marginal urban neighborhoods with little hope of improving their lives. The global

These challenges demand decisive action. This is why PADF is committed to improving livelihoods and providing jobs, reducing poverty and social inequality, advancing democratic practices and human rights, and aiding victims of natural disasters and humanitarian crises. The Foundation also strengthens communities through initiatives that advance civic engagement, democratic governance, freedom of

In 2016, PADF launched "STEM in the Americas," an initiative aimed at improving education among LUIS ALMAGRO LEMES students and teachers in Argentina, Brazil, Chile, Colombia and Mexico through increased focus on science, technology, engineering and math. This program enables young people, especially girls and young women, to quickly gain technical skills that can improve their incomes and social advancement.

> The Foundation continues to be broad-based, empowering indigenous and Afro-descendant people in Colombia, investing in businesses in Haiti to create more jobs, enhancing food security through climatesmart agriculture in Guatemala, raising awareness about child labor in Mexico, and responding to natural disasters like the Ecuador earthquake and Hurricane Matthew in Haiti. This year, PADF also opened offices

> Investing in people is essential. Economic and social inclusion combined with new opportunities are the ingredients for healthy, productive communities. Our efforts to support the most vulnerable people would not be possible without partnerships with the OAS, governments, the private sector and numerous civil society and community-based groups throughout the region.

With your support, PADF will continue working toward the goal of investing in people for the betterment of the Americas and the world.

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In Memoriam

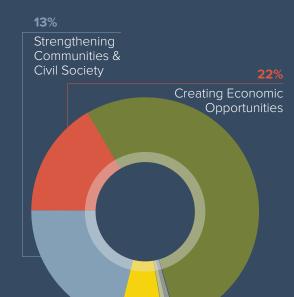
The Pan American Development Foundation is saddened to report the passing of longtime board member and supporter Armando R. Pérez. Armando was passionate about PADF's work, particularly in Mexico and Brazil, and supported our fundraising efforts, especially for victims of Haiti's earthquake.



Nadine Hogan Memorial Fund

This fund honors the legacy of PADF trustee Nadine Hogan who served on the Board for almost fifteen years and passed away in 2012. Donations to the fund will assist development projects in Central America.

FY 2016 **OPERATING REVENUE** 12% U.S. Government Private In-Kind 77% OAS Member States/ **Public Sector** FY 2016 **EXPENSES**



Management

Responding to

Natural Disasters

& General

26 PADF

2%

AUDITOR'S STATEMENT

To the Board of Trustees Pan American Development Foundation Washington, D.C.

We have audited the accompanying financial statements of the Pan American Development Foundation (the Foundation), which comprise the statements of financial position as of September 30, 2016 and 2015, and the related statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL **STATEMENTS**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

Promotina

Social Progress

Development

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of September 30, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Gelman Kozenberg & Freedman Gelman, Rosenberg & Freedman

Bethesda, MD April 7, 2017

Operating Revenue and Expenses

	2016	2015
SUPPORT AND REVENUE		
Grants and contributions	88,780,786	85,413,409
In-Kind contributions	6,009,266	6,693,449
Shipping reimbursables/subsidies	126,436	143,405
Other income	3,295	(26,225)
Total Support and Revenue	\$94,919,783	\$92,224,038
EXPENSES		
Program Services		
Creating Economic Opportunities	20,974,132	41,649,978
Strengthening Communities and Civil Society	12,537,713	5,987,776
Responding to Natural Disasters	2,099,518	780,747
Promoting Social Progress	53,425,607	32,817,199
Total Program Services	\$89,036,970	\$81,235,700
Supporting Services		
Management and general	4,873,531	5,663,587
Development	589,082	670,602
Total Supporting Services	\$5,462,613	\$6,334,189
Total Expenses	\$94,499,583	\$87,569,889
Change in net assets before other items	420,200	4,654,149
OTHER ITEMS		
Foreign currency translation (loss)	(12,542)	(6,014,841)
Loss on donated property and equipment	(482,888)	
Changes in net assets	(75,230)	(1,360,692)
NET ASSETS		
Beginning	5,625,265	6,985,957
Ending	\$5,550,035	\$5,625,265

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WASHINGTON, D.C.

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TRINIDAD AND TOBAGO

Yolande De Leon

Country Coordinator

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We are an Ideal Mechanism for Social Responsibility Programs

PADF provides an excellent mechanism and innovative models through which corporations and foundations can address critical development and disaster management needs throughout Latin America and the Caribbean. With low overhead, transparent management, proven methods and essential relationships that facilitate and mobilize contributions effectively, PADF has corporate social responsibility options that maximize your organization's impact and visibility.

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If you represent a foundation or an international agency, PADF can help you achieve your hemispheric objectives through innovative community-based programs. For more information, please call PADF's development office at 202.458.3969 or e-mail us at connect@padf.org.

Your Contributions are Tax-Deductible

PADF is a registered 501(c)(3) organization. Contributions made to PADF are generally tax-deductible under U.S. law. Applicability of these laws can vary and we encourage donors to seek tax advice. In other countries, tax laws should be consulted concerning the deductibility of a gift.

You Can Make a Difference

From individual donations to corporate partnerships, diverse contribution sources enhance PADF's ability to reach those most in need of support. Government and multilateral donors, foundations, private companies and people like you are all necessary to facilitate our work throughout the hemisphere.



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1889 F Street NW. 2nd Floor Washington, DC 20006 Tel: 202.458.3969

PLANNED GIVING

Bequests can be made to PADF through a donor's will or living trust.

OTHER DONATIONS

Pan American Development Foundation Donations of stock, appreciated real estate, property, insurance. or trusts can be made to PADF in support of its programs.

Stewardship

At PADF we take pride in our stewardship of the Foundation's assets and our sound financial management. As part of our effort to maximize the value of every dollar we receive, we carefully monitor and review program expenditures, use donations and grants for their intended purposes and look for ways to leverage funds for maximum impact. Also, we undergo rigorous annual external audits to ensure we maintain strong internal controls and comply with all rules and regulations. This year, again, PADF received an unmodified audit.

PADF is a USAID-registered Private Voluntary Organization (PVO), a certified GuideStar Partner in Trust and a recipient of the Seal of Excellence from InterAction, the largest alliance of U.S-based international non-governmental organizations (NGOs).







The Pan American Development Foundation, a 501(c)(3) nonprofit organization, brings together many stakeholders to improve livelihoods, empower communities, strengthen civil society, support human rights, protect the environment and respond to natural disasters in Latin America and the Caribbean. Established by the Organization of American States in 1962, PADF has worked in every country in the region. In 2016 PADF reached 8 million people by investing \$95 million in development resources in 18 Latin American and Caribbean countries.





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